

The Jewel of the East

City of Mutare
2025 FIRST
QUARTER REVIEW

By
R. Guni
City of Mutare
Acting Finance
Director



BILLING & RECEIPTS

BUDGET

671,086,914.20
ZWG

BILLING

326,109,362.81
ZWG

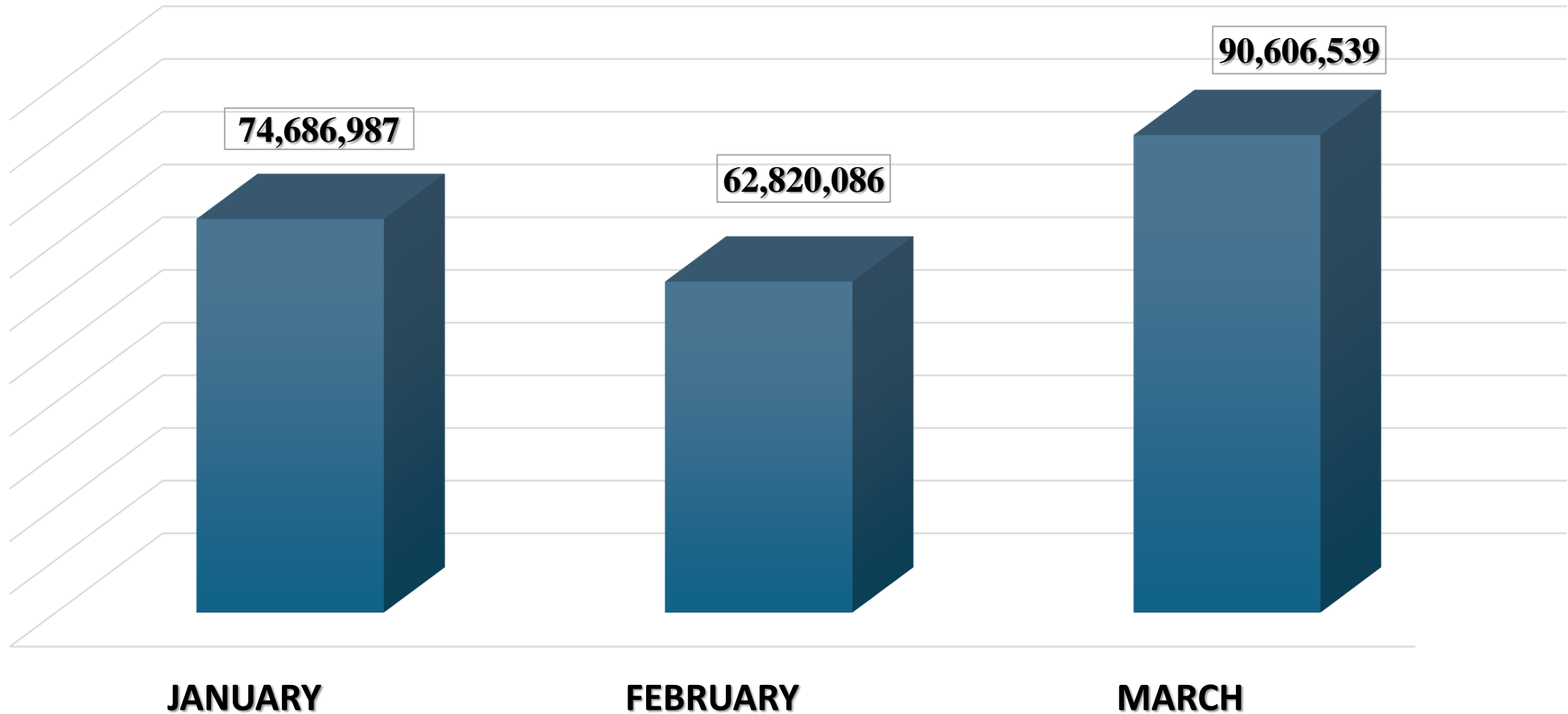
COLLECTIONS

228,113,612.31
ZWG

- The period under review reflects a billing efficiency of 48.59% and a collection efficiency of **69.95 %**, 2024 First Quarter efficiency was at 56.35% depicting an increase of 13.6%.



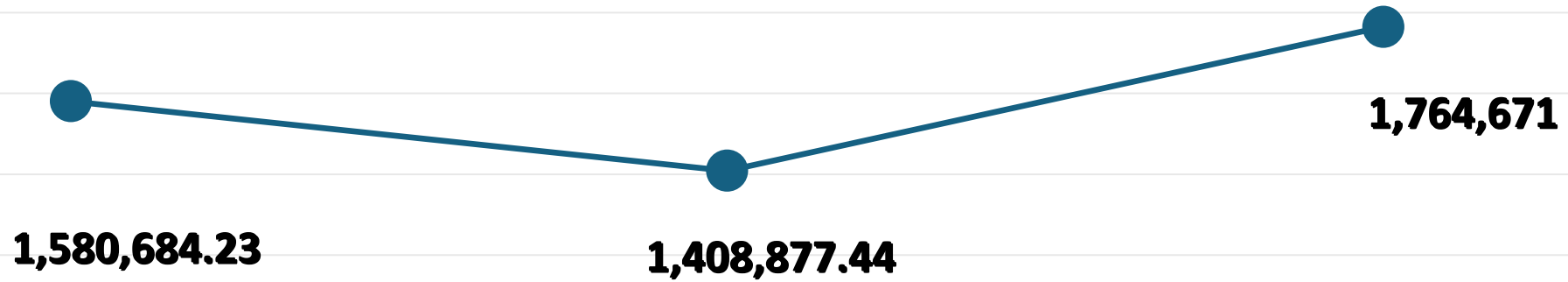
2025 FIRST QUARTER REVENUE INFLOWS



USD COLLECTIONS



2025 JANUARY - MARCH USD COLLECTIONS



JANUARY

FEBRUARY

MARCH

MAJOR REVENUE LINES



MAJOR LINE	JANUARY	FEBRUARY	MARCH	TOTAL	%
WATER	13,795,857	13,323,815	13,422,814	40,542,486	17.77
REFUSE	4,927,615	4,888,414	5,948,490	15,764,519	6.91
RENTALS	1,635,014	1,562,958	2,332,031	5,530,003	2.42
SEWER	5,287,238	4,615,048	5,226,151	15,128,437	6.63
RATES	8,626,013	13,208,054	13,560,566	35,394,633	15.52
SPORTS LEVY	-	51,847	260,236	312,083	0.14
ROADS CHARGE	862,162	1,143,054	1,829,604	3,834,820	1.68
LAND SALES	184,260	1,016,989	21,866,760	23,068,009	10.11
SUNDRIES	426,203	380,182	870,366	1,676,751	0.74
LICENCES	10,900,019	8,295,843	5,568,879	24,764,741	10.86
CLINIC FEES	465,562	439,635	413,066	1,318,263	0.58
MARKETS	747,462	1,162,773	1,210,432	3,120,667	1.37
NON BILLABLES	20,284,810	12,731,474	18,097,144	51,113,428	22.41
ZINARA	6,544,772			6,544,772	2.87
TOTAL	74,686,987	62,820,086	90,606,539	228,113,612	100.00



TRANSFERS RECEIVED

1

In January 2025,
Council received
6,544,772.09 ZWG
from ZINARA as
part of the 2024
ZINARA budget
allocation.

2

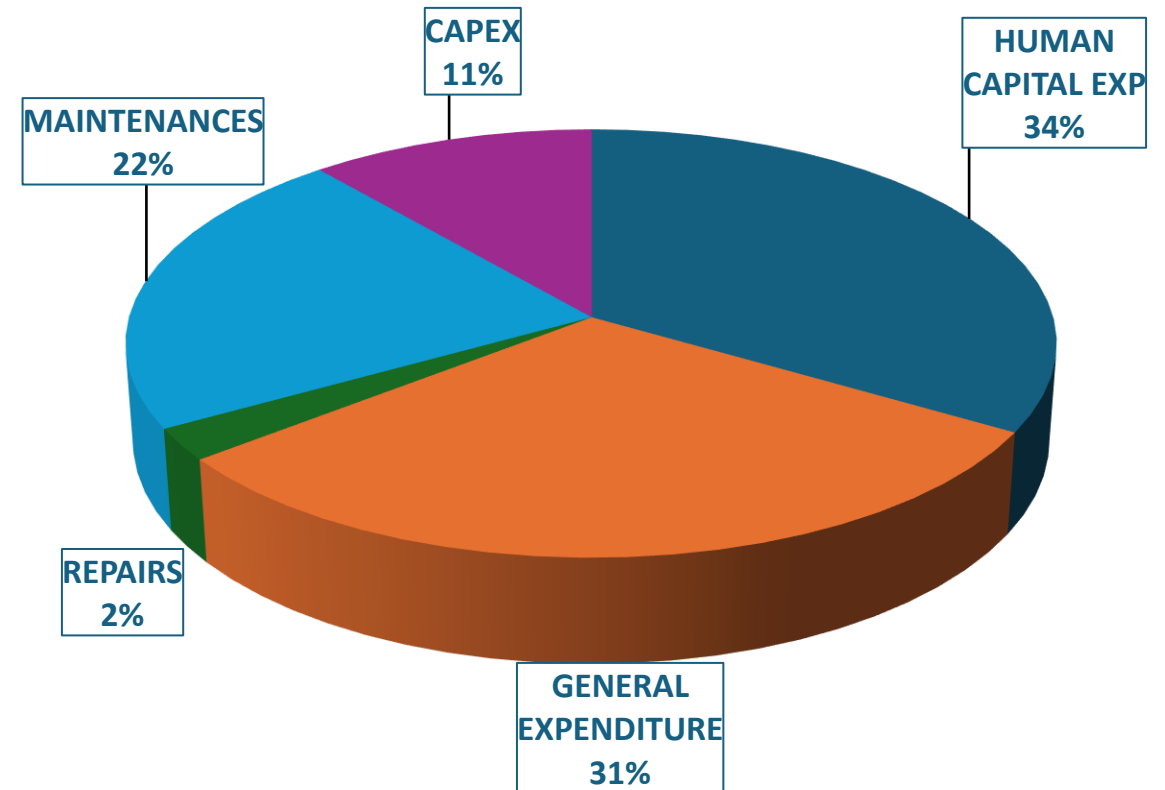
No Devolution
funds received by
Council in the first
quarter of the year.

2025 JANUARY – MARCH EXPENDITURE ANALYSIS



CATEGORY	AMOUNT	%
HUMAN CAPITAL EXP	62,707,562.74	33.55
GENERAL EXPENDITURE	57,452,133.99	30.74
REPAIRS	4,545,433.04	2.43
MAINTENANCES	41,360,699.42	22.13
CAPEX	20,828,396.41	11.14
TOTAL	186,894,225.60	100

JAN -MARCH EXPENDITURE ANALYSIS



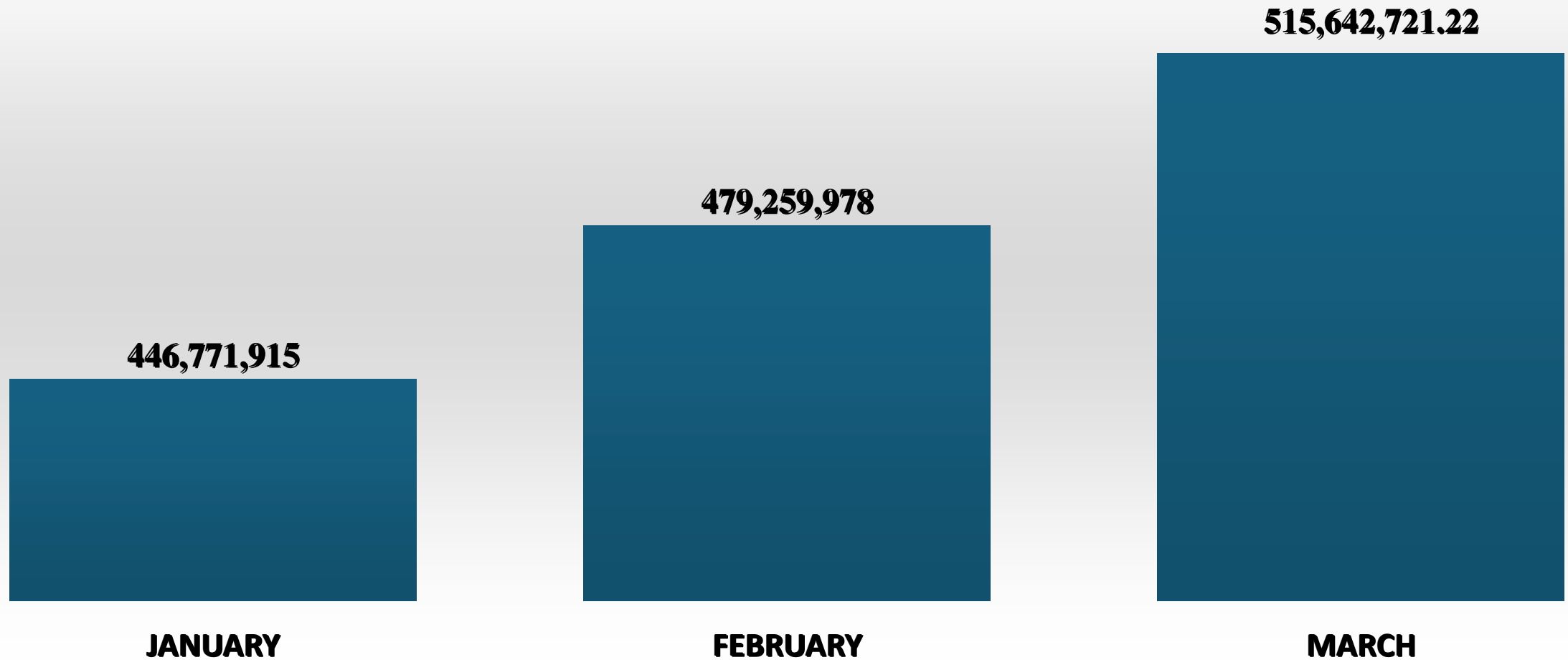
MAJOR COST DRIVERS



EXPENDITURE LINE	AMOUNT	%
Human Capital Expenditure	62,707,562.74	33.55
Fuels & Oils	11,454,405.98	6.13
Loan Repayment	10,658,084.09	5.70
Roads Maintenance	3,960,032.90	2.12
ZIMRA PAYEE	6,117,664.02	3.27
Water and Sewer Reticulation	3,134,712.43	1.68
Bank Charges	4,001,259.21	2.14
Printing and stationery	2,860,716.39	1.53
Vehicle Maintanance	2,786,827.50	1.49
Staff training	2,431,522.73	1.30
Water Extraction Charges	1,899,710.16	1.02
Advertising & Promotion	1,778,652.99	0.95
Postages , Telephones & internet services	1,725,307.52	0.92



2025 FIRST QUARTER RECEIVABLES ANALYSIS



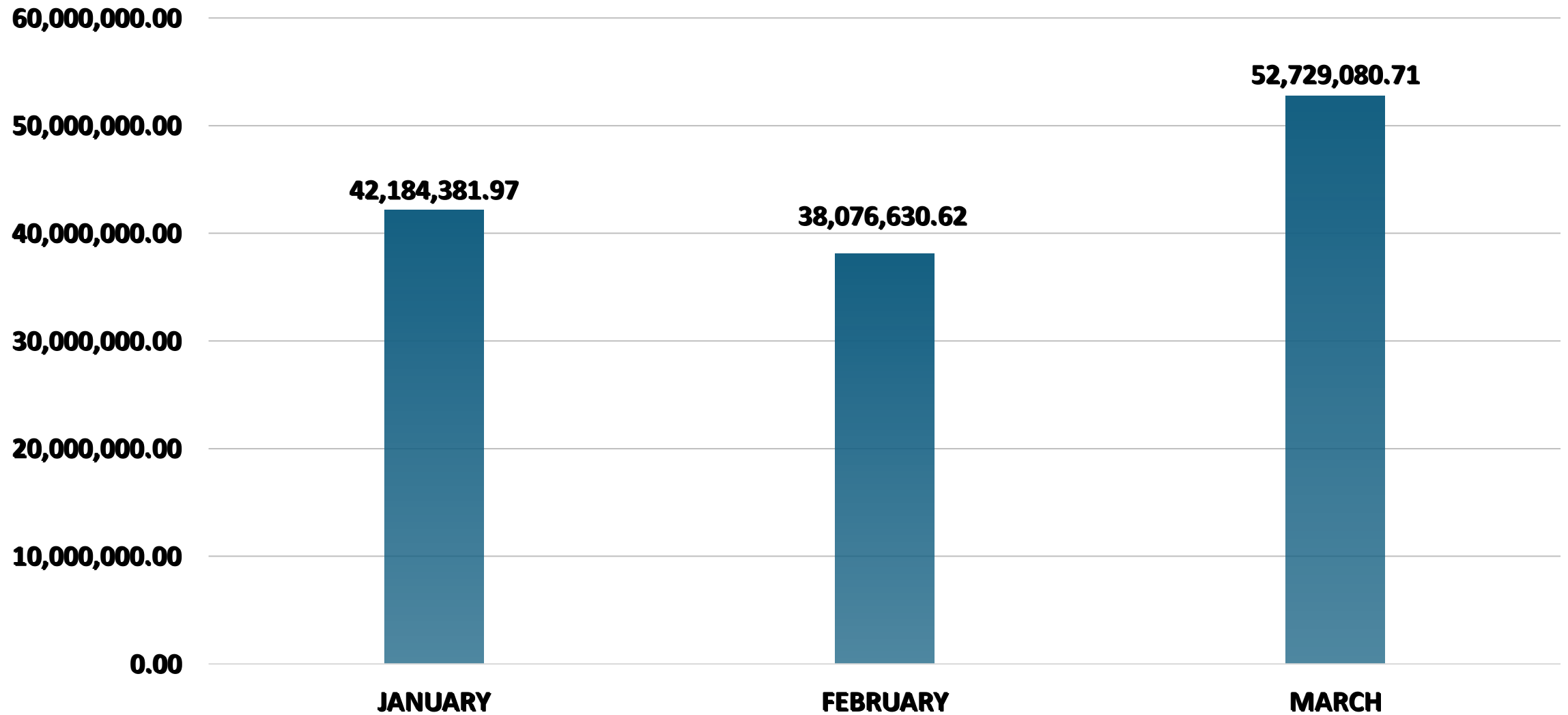
TOP 10 DEBTORS




No	DEBTOR	AMOUNT ZWG
1	MINISTRY OF DEFENCE	34,359,303.49
2	MUTASA RURAL DIST COUNCIL	21,652,934.13
3	POLICE CAMP(ZIMB.REP. POLICE)	15,867,411.66
4	MUTARE POLICE(O.I.C.)	6,608,993.39
5	ZIMPARKS	4,199,901.24
6	MANICA BOARDS & DOORS PVT LTD	3,544,334.06
7	NYAHODA ISRAEL	3,205,533.18
8	MANICALAND AGRICULTURAL SOCIETY	2,537,636.20
9	ZINWA	1,754,066.30
10	QUEST MANUFACTURING	1,371,823.78
	TOTAL	95,101,937.43




2025 FIRST QUARTER CREDITORS ANALYSIS



KEY SUCCESSES




1. Compliance with Statutory Obligations: As of 31 March 2025, the council remains fully compliant with all statutory obligations, including timely payments of VAT, ZIMDEF, NSSA, PAYE, and LAPF contributions, as well as full payment of staff salaries.



2. Timely Submission of Financial Statements: The city council submitted its audited financial statements for the year 2024 to the Auditor General within the required timeframe, in line with the Public Finance Management (PFM) Act.



3. Budget & Management reports: The 2025 budget was presented to the Ministry of Local Government for approval process and was duly approved on the 21st of January 2025. All monthly reports were submitted to the parent Ministry on monthly basis.



4. Road Rehabilitation Progress: During the first quarter of 2025, the city successfully rehabilitated 1.5 kilometers of road infrastructure, significantly improving traffic flow and road conditions for residents and commuters.

A circular icon with a black silhouette of a cemetery featuring several crosses and a small building.

5. Dangamvura Cemetery Ablution Facility Completed:

The ablution facility at Dangamvura Cemetery has been completed. This cemetery serves as the city's primary burial site, recording an average of 50 burials per month, making this upgrade essential for improved service delivery

A circular icon with a brown silhouette of a pair of scales of justice and a gavel.

6. By-laws Review and Drafting:

A total of 25 by-laws were reviewed and drafted in Q1 2025, aimed at enhancing local governance, regulatory compliance, and urban management

A circular icon with a black silhouette of two hands shaking in a firm grip.

7. Partnership Agreements Signed:

Two Memoranda of Understanding (MOUs) were signed with Manicaland State University of Applied Science (MSUAS), focusing on the development of the City Transformation Strategy and the establishment of a Civil Protection Institute offering certification courses.

A circular icon with a black silhouette of a shopping cart with a dollar sign inside a gear.

8. Procurement of Sports Academy Buses:

To support sports development, the council procured two buses—a 66-seater and a 30-seater—for use by the city's Sports Academies to facilitate training and outreach programs.

KEY SUCCESSES




9. Water Supply Augmentation: A 12,000-liter water truck was acquired to support water distribution efforts during shortages and assist in road maintenance activities.




10. Enhanced Service Delivery Vehicle Fleet: One utility vehicle (JMC) was procured to improve operational efficiency and support frontline service delivery across various departments.




11. Retirement Training Conducted: A comprehensive retirement training program was held for both employees and councillors to prepare them for post-retirement life, covering financial planning and other relevant topics.



12. Timely Submission of Financial Statements: The city council submitted its audited financial statements for the year 2024 to the Auditor General within the required timeframe, in line with the Public Finance Management (PFM) Act.



13. Settlement of Fire Ladder Truck Costs: The city successfully cleared the remaining balance and associated duties for the procurement of the Fire Ladder Truck, ensuring its full acquisition and enhancing emergency response capabilities.



14. Completion of Additional Classroom Block: The city successfully completed the construction of the 6th classroom block at Gimboki South Primary School, aimed at alleviating overcrowding and improving learning conditions for students.



01

Insufficient Funding from ZINARA:

As of the end of the first quarter of 2025, the City had received only ZWG 2,900,000.00, equivalent to just 10% of its annual allocation from ZINARA. This significant shortfall reflects the growing funding gap exacerbated by inflation, which has also eroded the real value of the funds received, negatively impacting service delivery and infrastructure maintenance.

02

Unpaid Bills from Government Departments and Mutasa RDC:

The continued failure by Government Departments and Mutasa Rural District Council (RDC) to settle outstanding bills places a heavy financial burden on the City Council. Outstanding debts amounting to USD \$2,421,344.35 from Government Departments and USD \$809,152.98 from Mutasa RDC restrict the city's ability to meet its operational obligations and deliver essential services effectively.



03

Challenging Procurement Laws & Process

Current procurement regulations and procedures are not conducive to efficient service delivery. They often fail to promote value for money, as the prices of goods and services procured under these frameworks tend to be significantly higher than prevailing market rates, limiting cost-effectiveness and straining already tight budgets.

04

Increased Accidents at Christmas Pass

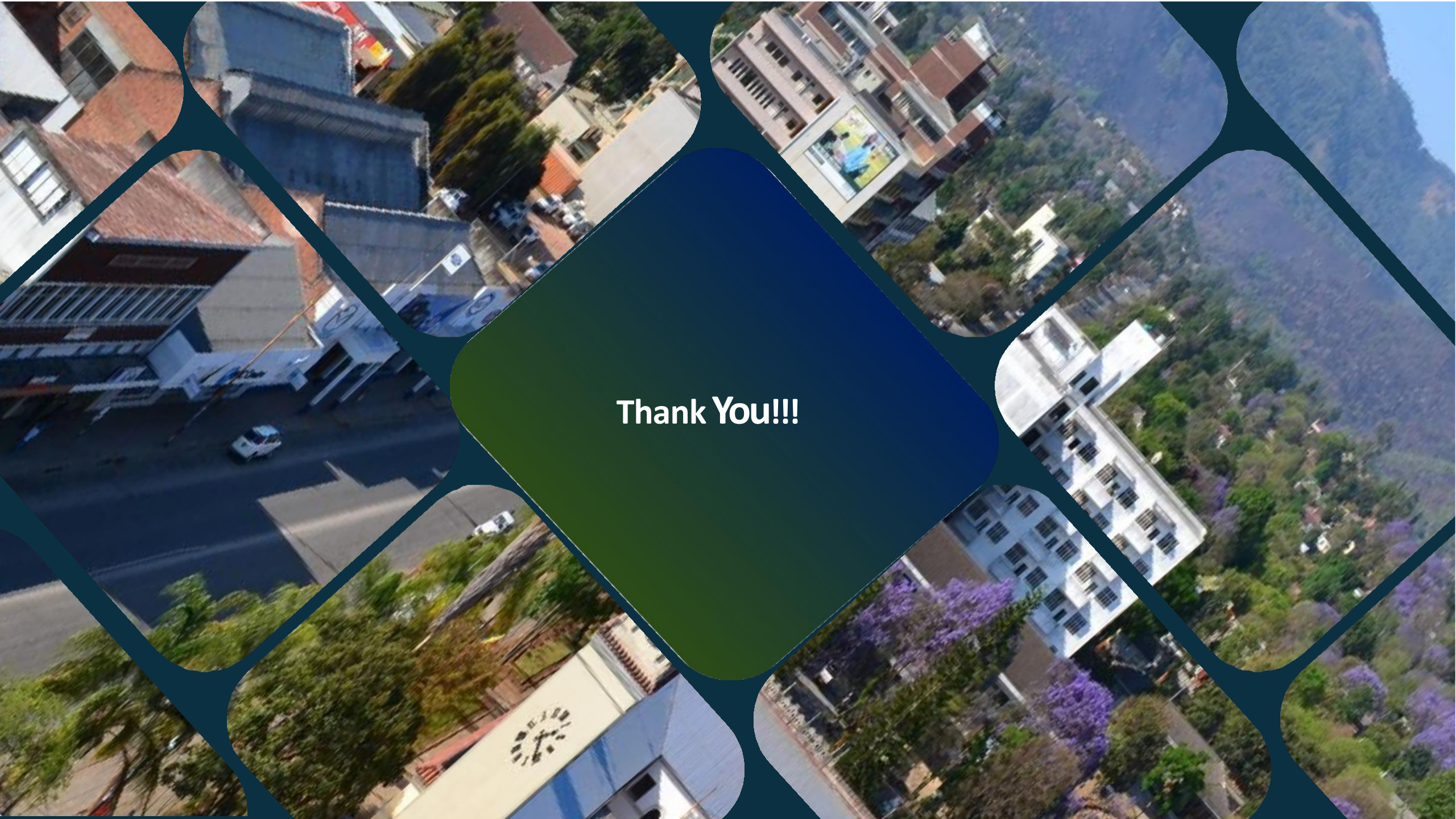
The city has witnessed a worrying rise in road traffic accidents, particularly involving heavy trucks, along the Christmas Pass area. This increase raises serious safety concerns, with heightened risks of injuries, fatalities, and disruptions to the daily lives of residents and commuters.



05

Delayed Disbursement of Devolution Funds:

The continued late release of devolution funds has significantly hampered the implementation of planned projects for the quarter, undermining the city's capacity to execute key development initiatives on schedule.

An aerial photograph of a city, likely Durban, South Africa, featuring a mix of urban buildings, green spaces, and a prominent mountain in the background. The image is framed by a dark teal border with rounded, organic shapes. A large, semi-transparent green rectangle is centered over the image, containing the text "Thank You!!!".

Thank You!!!